#### **Curriculum Vitae**

#### Jordan Everson

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# Position

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## **EDUCATION**

EDUCATION	
Ph.D. 2012-2017	Health Services, Organization and Policy Concentration in Healthcare Organization Studies University of Michigan, Ann Arbor, MI
	<u>Dissertation Title</u> : Does Health Information Exchange Meet Hospitals Information Needs?
M.P.P. 2010-2012	Concentration in Health Policy Georgetown University, Washington, DC
B.A. 2004-2008	English Literature and Public Policy, Duke University, Durham, NC

## **RESEARCH INTERESTS**

Health Information Technology & Exchange; Healthcare Organizations; Hospitals; Social Network Analysis

# RESEARCH GRANTS AND FELLOWSHIPS

Does Health Information Exchange Meet Hospital's Information Needs? \$40,000 funded by AHRQ Health Services Research Dissertation Program, 2015 My role: Principal Investigator

Adoption and Use of Information Technology to Improve Hospital Performance \$60,000, funded by The University of Michigan MCubed Program, 2013-14 My role: Research Assistant

Agency for Healthcare Research and Quality National Research Service Award 2012-13 My role: Student Recipient

## RESEARCH AWARDS

Best Abstract in Health Information Technology, *AcademyHealth Annual Research Meeting* for Adler-Milstein, Julia, **Jordan Everson** and Shoou-Yih D. Lee. "EHR Adoption and Hospital Performance: Do Benefits Take Time?" Presented June 16, 2015.

Best Paper, *Academy of Management Annual Meeting* for **Everson, Jordan**, Shoou-Yih Daniel Lee, and Julia Adler-Milstein. "Are Adoption of HIT and Hospital-Physician Integration Synergistic or Redundant Strategies to Achieving Adherence to Evidence Based Practice?" Presented August 2, 2015

#### **PUBLICATIONS**

#### Peer Reviewed Publications

Lin, Sunny C., **Jordan Everson** and Julia Adler-Milstein. Technology, Incentives, or Both? Factors Related to Level of Hospital Health Information Exchange. Forthcoming *Health Services Research*.

**Everson, Jordan**, Russell J. Funk, Samuel R. Kaufman, Brahmajee K. Nallamothu, Francis D. Pagani and John M. Hollingsworth. Repeated, Close Physician CABG Teams Associated with Greater Perceived Teamwork Climate. *Health Services Research* (2017).

**Everson, Jordan**. The Implications and Impact of Three Approaches to Health Information Exchange: Community, Enterprise and Vendor-Mediated HIE. *Learning Health Systems* 1(2) 2017.

**Everson, Jordan**, Keith E. Kocher, and Julia Adler-Milstein. "Health information exchange associated with improved emergency department care through faster accessing of patient information from outside organizations." *Journal of the American Medical Informatics Association* (2016).

**Everson, Jordan** and Julia Adler-Milstein. "Engagement In Hospital Health Information Exchange Is Associated With Vendor Marketplace Dominance." *Health Affairs* (2016): 35:1286-1293; doi:10.1377/hlthaff.2015.1215

**Everson, Jordan**, Shoou-Yih Daniel Lee, and Julia Adler-Milstein. "Achieving Adherence to Evidence-Based Practices Are Health IT and Hospital—Physician Integration Complementary or Substitutive Strategies?" *Medical Care Research and Review* (2016): 1077558715625011.

Adler-Milstein, Julia, **Jordan Everson**, and Shoou-Yih D. Lee. "EHR Adoption and Hospital Performance: Time-Related Effects." *Health services research* 50.6 (2015): 1751-1771.

**Everson, Jordan**, Shoou-Yih D. Lee, and Charles P. Friedman. "Reliability and validity of the American Hospital Association's national longitudinal survey of health information technology adoption." *Journal of the American Medical Informatics Association* (2014): amiajnl-2013.

Adler-Milstein, Julia, **Jordan Everson**, and Shoou-Yih D. Lee. "Sequencing of EHR adoption among US hospitals and the impact of meaningful use." *Journal of the American Medical Informatics Association* (2014): amiajnl-2014.

## Non-Peer Reviewed Publications

Master Thesis: "The Effects of Health Information Technology on Utilization of Diagnostic Tests and the Potential for the HITECH Subsidies to Reduce Costs"

# **CONFERENCES AND PRESENTATIONS**

**Jordan Everson** "A Network Approach to Care Fragmentation: Association with the Quality and Efficiency of Hospital Care." *Organization Theory and Health Care Association*, June 18, 2017.

**Jordan Everson** and Julia Adler-Milstein. "Is EHR Vendor Market Dominance Related to the Extent of Hospital Health Information Exchange?" *AcademyHealth Annual Research Meeting*, June 26, 2016.

**Jordan Everson**, Keith Kocher and Julia Adler-Milstein. "Health Information Exchange Is Associated with Improved Emergency Department Care Delivery through Faster Access to Patient Information" in the session, "Poster Session: Health Information Technology" *AcademyHealth Annual Research Meeting*, June 26, 2016.

Julia Adler-Milstein, **Jordan Everson** and Shoou-Yih D. Lee. "EHR Adoption and Hospital Performance: Do Benefits Take Time?" *AcademyHealth Annual Research Meeting*, June 16, 2015.

**Jordan Everson**, Julia Adler-Milstein and Shoou-Yih D. Lee. "Are Adoption of HIT and Hospital-Physician Integration Synergistic or Redundant Strategies to Achieving Adherence to Evidence Based Practice?" *Academy of Management Annual Meeting*, August 2, 2015.

**Jordan Everson**, Julia Adler-Milstein and Shoou-Yih D. Lee. "Are Adoption of HIT and Hospital-Physician Integration Synergistic or Redundant Strategies to Achieving Adherence to Evidence Based Practice?" *AcademyHealth Annual Research Meeting*, June 14, 2015.

Julia Adler-Milstein, Shoou-Yih D. Lee, and **Jordan Everson**. "Sequencing HIT Adoption in U.S. Hospitals: Implication for Meaningful Use." *AcademyHealth Annual Research Meeting*, San Diego, CA, June 8, 2014.

Shoou-Yih D. Lee, Julia Adler-Milstein, and **Jordan Everson.** "How Does Meaningful Use Incentive Program Change the Pattern of HIT Adoption in Hospitals?" *AcademyHealth Annual Research Meeting*, San Diego, CA, June 8, 2014.

Shoou-Yih D. Lee, Julia Adler-Milstein and **Jordan Everson.** "The Sequence of Health Information Technology Adoption in U.S. Hospitals." *The MCubed Symposium,* The University of Michigan. Ann Arbor, MI, November 2013.

Shoou-Yih D. Lee, Julia Adler-Milstein and **Jordan Everson**, "The Sequence of Health Information Technology Adoption in U.S. Hospitals." AcademyHealth Annual Research Meeting, Baltimore 2013.

#### RESEARCH EXPERIENCE

# University of Michigan, Ann Arbor, MI

Research Assistant with Professor Julia-Adler Milstein September 2014-December 2015

Research Assistant with Professors Shoou-Yih D. Lee and Julia-Adler Milstein September 2012-September 2014

## Georgetown University, Washington, DC

Research Assistant with Professor Jean Mitchell, September 2010-May 2012

#### **TEACHING EXPERIENCE**

# University of Michigan, Ann Arbor, MI

Guest Lecturer, September 2015

• HMP 661, Managing Health Informatics, Professor Julia Adler-Milstein

## Georgetown University, Washington, DC

Teaching Assistant, September 2011-May 2012

- PPOL 508, Statistical Methods for Policy Analysis September, Professor Barbara Schone instructor, September 2011-December 2011.
- PPOL 509, Regression Methods for Policy Analysis, Professor Barbara Schone, January 2012-May 2012.

# PROFESSIONAL EXPERIENCE

## Premier, Inc Washington DC,

Public Policy Intern, April 2011-August 2011

- Drafted comment letters on Medicare reimbursement policies including payment system updates and Accountable Care Organizations on behalf of a large organization owned by 850 hospitals.
- Helped coordinate the development of a federal proposal to engage hospitals in care quality improvement techniques.
- Refined tools to analyze the projected impact of parts of healthcare reform on hospitals using Medicare data and Premier's proprietary database.

## Epic Systems, Madison, WI

Application Manager September 2009-April 2010 Application Coordinator July 2008-April 2010

- Managed implementation of customized cardiovascular information software at two major multi-hospital systems.
- Coordinated project plan, timeline and resources for multi-year, \$500,000+ software implementations.
- Established best practice guidelines, wrote technical assistance documents and developed customization processes for new product.
- Presented system to physician leaders and hospital staff while facilitating group discussion on design and usability issues.
- Resolved technical issues in collaboration with customer's project team and end-users.

## **SERVICE**

#### Departmental Service

Coordinator for the Workshop on Interdisciplinary Topics in Health doctoral seminar, 2013-2015

Job Market Search Student Representative 2014, 2016

#### Ad Hoc Reviewer

Journal of the American Medical Informatics Association 2012-Present Health Policy 2015

# **Professional Memberships:**

Member, Academy Health 2013-Present Member, Academy of Management 2015-Present